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November 11, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: KONDOTEC INC.
Listing: Tokyo Stock Exchange
Securities code: 7438
URL: https://www.kondotec.co.jp/
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Scheduled date to file semi-annual securities report: November 11, 2025
Scheduled date to commence dividend payments: November 26, 2025
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	40,636	5.2	2,169	6.2	2,279	5.7	1,459	(4.3)
September 30, 2024	38,640	2.0	2,042	(8.6)	2,157	(7.4)	1,525	(1.3)

Note: Comprehensive income For the six months ended September 30, 2025: 1,491 million yen [1.6%]
For the six months ended September 30, 2024: 1,467 million yen [(8.6)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	57.01	-
September 30, 2024	59.70	-

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of	Millions of yen	Millions of yen	%
September 30, 2025	65,830	39,287	56.6
March 31, 2025	65,247	38,350	55.7

Reference: Equity
As of September 30, 2025: 37,260 million yen
As of March 31, 2025: 36,328 million yen

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	-	23.00	-	23.00	46.00
Fiscal year ending March 31, 2026	-	26.00			
Fiscal year ending March 31, 2026 (Forecast)			-	26.00	52.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	85,000	7.4	4,600	3.0	4,800	2.6	3,350	2.4	130.82

Note: Revisions to the forecast of consolidated financial results most recently announced: None

* **Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of semi-annual consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
   (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
   (ii) Changes in accounting policies due to other reasons: None
   (iii) Changes in accounting estimates: None
   (iv) Restatement: None

(4) Number of issued shares (common shares)

   (i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	26,344,400 shares
As of March 31, 2025	26,344,400 shares

   (ii) Number of treasury shares at the end of the period

As of September 30, 2025	730,700 shares
As of March 31, 2025	753,992 shares

   (iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	25,600,266 shares
Six months ended September 30, 2024	25,550,198 shares

* Semi-annual financial results reports are exempt from review conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters
(Cautionary statement with respect to forward-looking statements)
Forecasts and forward-looking statements in this report are based on information currently available to the company at the time of the release. Forecasts and forward-looking statements are not a guarantee of future performance or results. Actual results may differ materially from these forward-looking statements due to various factors.

Semi-annual Consolidated Financial Statements

(1) Semi-annual Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	15,476	14,648
Notes and accounts receivable - trade, and contract assets	11,578	11,889
Electronically recorded monetary claims - operating	4,828	5,502
Merchandise and finished goods	6,312	6,044
Work in process	853	1,032
Raw materials and supplies	1,062	1,152
Other	639	815
Allowance for doubtful accounts	(10)	(9)
Total current assets	40,740	41,074
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	4,097	4,128
Land	9,813	10,173
Other, net	5,079	5,082
Total property, plant and equipment	18,991	19,384
Intangible assets		
Goodwill	2,490	2,305
Other	1,370	1,329
Total intangible assets	3,861	3,635
Investments and other assets		
Retirement benefit asset	801	825
Other	915	960
Allowance for doubtful accounts	(62)	(49)
Total investments and other assets	1,654	1,736
Total non-current assets	24,507	24,755
Total assets	65,247	65,830

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	4,685	4,855
Electronically recorded obligations - operating	9,648	9,200
Short-term borrowings	3,605	3,505
Current portion of long-term borrowings	417	611
Income taxes payable	763	892
Provision for bonuses	946	985
Other	3,335	2,371
Total current liabilities	23,401	22,422
Non-current liabilities		
Long-term borrowings	1,137	1,694
Retirement benefit liability	365	387
Other	1,991	2,039
Total non-current liabilities	3,494	4,121
Total liabilities	26,896	26,543
Net assets		
Shareholders' equity		
Share capital	2,666	2,666
Capital surplus	2,460	2,472
Retained earnings	32,968	33,839
Treasury shares	(778)	(754)
Total shareholders' equity	37,316	38,224
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	145	182
Deferred gains or losses on hedges	(12)	0
Revaluation reserve for land	(1,516)	(1,516)
Foreign currency translation adjustment	122	146
Remeasurements of defined benefit plans	272	222
Total accumulated other comprehensive income	(988)	(964)
Non-controlling interests	2,022	2,026
Total net assets	38,350	39,287
Total liabilities and net assets	65,247	65,830

(2) Semi-annual Consolidated Statements of Income and Comprehensive Income

Semi-annual Consolidated Statement of Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	38,640	40,636
Cost of sales	30,164	31,607
Gross profit	8,475	9,029
Selling, general and administrative expenses	6,433	6,860
Operating profit	2,042	2,169
Non-operating income		
Interest income	2	5
Dividend income	2	4
Purchase discounts	73	83
Miscellaneous income	55	48
Total non-operating income	134	142
Non-operating expenses		
Interest expenses	10	23
Miscellaneous losses	8	8
Total non-operating expenses	19	31
Ordinary profit	2,157	2,279
Extraordinary income		
Gain on sale of non-current assets	5	9
Gain on sale of investment securities	192	—
Total extraordinary income	197	9
Extraordinary losses		
Loss on sale of non-current assets	1	—
Loss on retirement of non-current assets	1	4
Total extraordinary losses	2	4
Profit before income taxes	2,352	2,284
Income taxes - current	790	814
Income taxes - deferred	33	4
Total income taxes	824	819
Profit	1,528	1,465
Profit attributable to non-controlling interests	3	6
Profit attributable to owners of parent	1,525	1,459

Semi-annual Consolidated Statement of Comprehensive Income

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	1,528	1,465
Other comprehensive income		
Valuation difference on available-for-sale securities	(27)	37
Deferred gains or losses on hedges	(42)	13
Foreign currency translation adjustment	27	24
Remeasurements of defined benefit plans, net of tax	(17)	(50)
Total other comprehensive income	(60)	25
Comprehensive income	1,467	1,491
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,465	1,483
Comprehensive income attributable to non-controlling interests	2	7

(3) Semi-annual Consolidated Statement of Cash Flows

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Cash flows from operating activities		
Profit before income taxes	2,352	2,284
Depreciation	633	666
Amortization of goodwill	166	185
Share-based payment expenses	20	27
Increase (decrease) in allowance for doubtful accounts	9	(14)
Increase (decrease) in provision for bonuses	(55)	39
Increase (decrease) in provision for share awards	(20)	—
Decrease (increase) in retirement benefit asset	(80)	(97)
Increase (decrease) in retirement benefit liability	13	21
Interest and dividend income	(5)	(10)
Interest expenses	10	23
Loss (gain) on sale of investment securities	(192)	—
Loss (gain) on sale of non-current assets	(3)	(9)
Loss on retirement of non-current assets	1	4
Decrease (increase) in trade receivables	1,299	(1,019)
Decrease (increase) in inventories	(302)	(1)
Increase (decrease) in trade payables	(484)	(278)
Increase (decrease) in accrued consumption taxes	(131)	17
Other, net	(256)	(80)
Subtotal	2,976	1,759
Interest and dividends received	5	10
Interest paid	(11)	(24)
Income taxes paid	(994)	(680)
Net cash provided by (used in) operating activities	1,977	1,064
Cash flows from investing activities		
Purchase of property, plant and equipment	(1,328)	(1,819)
Proceeds from sale of investment securities	273	—
Other, net	(99)	(43)
Net cash provided by (used in) investing activities	(1,154)	(1,862)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(5)	(100)
Proceeds from long-term borrowings	—	1,000
Repayments of long-term borrowings	(134)	(249)
Purchase of treasury shares	—	(0)
Dividends paid	(510)	(588)
Dividends paid to non-controlling interests	(2)	(2)
Other, net	(75)	(113)
Net cash provided by (used in) financing activities	(728)	(54)
Effect of exchange rate change on cash and cash equivalents	25	23
Net increase (decrease) in cash and cash equivalents	119	(828)
Cash and cash equivalents at beginning of period	11,836	15,476
Cash and cash equivalents at end of period	11,956	14,648